

ICMAT Development Plan in a Nutshell 2023/2024





Inspiring change for a brighter future

Kindness Commitment Resilience



Personal Development, Behaviour and attitudes

Increasing Medway's capacity to prevent and/or reduce exclusion and improve trajectories for all excluded pupils.

Ensuring safe and stimulating learning

environments across ICMAT and using robust systems to deliver effective support and wellbeing for all, whilst teaching young people to make more positive choices and an understanding of how their behaviour and conduct affects themselves and others around them both in the short term and long

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Leadership

To ensure that there is a secure financial future for The Rowans and The Trust, building capacity and succession planning within the business support team. Building and supporting the capacity to raise standards of learning and teaching, support and growth by developing and sharing the skills, knowledge and experience of all staff, both within current ICMAT provisions and supporting the development of further provisions where needed. Championing diversity of all genres and leading with a strong moral compass, compassion and empathy.

Curriculum/ The quality of education

To establish a network of outstanding cross-phase alternative provision academies and/or free schools that are focussed on achieving the best possible outcomes for young people using the highest quality leadership, teaching and support, in modern innovative learning environments.

Delivering outstanding academic, vocational, social and emotional learning which enables learners to become successful and thoughtful lifelong learners who are respectful of alternative viewpoints and ideas and who have resilience, determination and aspiration to make better choices for themselves and their futures.

The development of the learner's personal integrity, self-respect and citizenship is central to all work.